CONTINUING SE	RVICES BUDGET - GROWTH / (SAVII	NGS) LIST	Originia. 2014/15	Re ^{visee} 2014/15	Estimat 2015/16	£stimae 2016/17	Estimat 2017/18	Estimae 2018/19
Directorate	Service		£000's	£000's	£000's	£000's	£000's	£000's
Chief Executive	Directorate Restructure Subscriptions	Savings	(70)	(70) 10	(20)			
	Corporate Policy Making	Flexible Working and Accomodation Review				(100)		
	Directorate	Savings		(4)		, ,		
	Total Chief Executive		(70)	(64)	(20)	(100)	0	0
Communitites	All Weather Pitch	Townmead Project	(23)	(35)	(5)			
	Safer Communities	Recharged to HRA for Anti Social Behaviour Work	_	(119)	(5)			
	Directorate Restructure Affordable Housing	Savings/Increase Senior Housing Development Officer - Additional Hours	5	5	5			
	Private Sector Housing	Leaseholder Accreditation Scheme		(3)	5			
	Community Arts Programme	Additional Income		(3)	(10)			
	Grants to Vol. Organisations	Budget Reduction		(7)	(17)			
	Total Communities		(18)	(159)	(32)	0	0	0
			(=0)	(70)	(40)			
Governance	Directorate Restructure Internal Audit	Savings Corporate Fraud Team	(73)	(73)	(19)			
	Conservation Policy	Conservation Advice SLA	2	2	66			
	Democratic Services	Democratic Services Assistant (Premises Licences)	22	2				
	Governance & Performance Management	Restructure	22		(10)			
	Estates & Economic Development	Estates & Economic Development Restructure	54	64	92			
	Land and Property	Rental Income 2-18 Torrington Drive	(224)	(209)	(13)			
	Land and Property	Bridgeman House Income	(20)	, ,	` ,			
	Land and Property	Rental Income Shops		(68)	(21)			
	Land and Property	Oakwood Hill Units		(5)	(24)			
	Land and Property	Greenyards			(3)			
	Legal Services	Restructure		(4)	(10)			
	Public Relations	Discontinuance of the Forester		(0)	(39)			
	Development Control	Operational Savings		(6)	(0)			
	Development Control Development Control	Publicity Savings Increased Development Control Income		(90)	(6)			
	Development Control	Senior Planning Officer		(80)	1	6		
	Development Control	Increased pre-application Income		(40)	ı	0		
	Total Governance		(239)	(419)	14	6	0	0

CONTINUING SE	RVICES BUDGET - GROWTH / (S	AVINGS) LIST	Original 2014/15	جو ^{ننجوط} 2014/15	Estimate 2015/16	£stimate 2016/17	£stimate 2017/18	£stimate 2018/19
Directorate	Service		£000's	£000's	£000's	£000's	£000's	£000's
Neighbourhoods	Land Drainage & Flood Defence	Flood Defence Income from ECC	(6)	(3)				
	Licensing	Licencing Officer (Premises Licences)	26	26	6			
	North Weald Airfield	Reduction in Market Rent		310				
	Leisure Management	Savings from New Contract				(125)	(125)	
	Off Street Parking	HRA car parks transferred to General Fund	(10)	(27)	(05)	(00)		
	Off Street Parking Off Street Parking	Parking Fee Increases	(107)	(107) 6	(95) 8	(23)		
	Off Street Parking Off Street Parking	Cleansing Contract Machine Maintenance and collections		0	o 27	5	8	
	Waste Management	Inter Authority Agreement, reduced ECC Income	40	40	8	19	O	
	Waste Management	New contract	40	(144)	(88)	(159)		
	Fleet Operations	Vehicle parts		4	(00)	(100)		
	Fleet Operations	Removal of Deficit		•	(29)			
	Emergency Planning	Leased vehicle		3	4			
	Industrial Activities	Loss of income		3	•			
	Animal Welfare	Cleansing Contract		(5)	(7)			
	Animal Welfare	Budget Savings		()	` ,	(30)		
	Countrycare	Additional Income			(15)	, ,		
	Directorate Restructure	Savings	(150)	(150)	(24)			
	Total Neighbourhoods		(207)	(44)	(205)	(313)	(117)	0
Resources	Civic Offices	Out of Hours Service	(13)	(21)	(36)			
Noodarded	Civic Offices	Solar Panel Energy Saving	(10)	(=1)	(10)			
	Civic Offices	Planned Maintenance Programme			(28)			
	Civic Offices	NDR re-assessment			22			
	Facilities Management	Casual Staff budget		(4)	(8)			
	Finance Miscellaneous	Car Leasing (excluding HRA)	(15)	(19)	(20)	(7)		
	Finance Miscellaneous	Employers Superannuation on Non-Contracted Overtime	38	38				
	Finance Miscellaneous	Additional Employers Pension re Auto Enrolement	57	57				
	Housing Benefits	Admin subsidy settlement reductions	26	56	22	50		
	Housing Benefits	Postage		9				
	Housing Benefits	Benefits restructure/SFIS transfer			(67)	(67)		
	Accountancy	VAT helpline		2				
	Directorate Restructure	Savings	(3)	(3)				
	Directorate	Efficiency savings		(21)				
	Car Leasing	Employers NI		(10)				
	Corporate Training	Consultant Fees			(11)			
	Corporate Improvement Cashiers	Improvement budget savings			(20)	(00)		
		Closure of Epping Cash Desk BDO reduction in fees		(25)		(22)		
	Bank and Audit charges Bank and Audit charges	Increased bank charges		(35) 8				
	ICT	Essex on line Partnership Subscription		0	6			
	Total Resources		90	57	(150)	(46)	0	0
	i otal nesoulces		90	31	(150)	(40)	U	<u> </u>
	Investment Interest	Reduction due to shops transfer	109	109	45			
Other Items	New Homes Bonus		(535)	(569)	(242)			
	Pensions	Deficit Payments			17	43		
	Total CSB		(870)	(1,089)	(573)	(410)	(117)	0
						•		,

Directorate	Service	Description	origit. 2014/15 £000's	2014/15 £000's	جو ^{يازي} 2014/15 £000's	Estima 2015/16 £000's	£s ^{imb} 2016/17 £000's	£3timb 2017/18 £000's	(Estimb 2018/19 £000's
Chief Executive	Corporate Policy Making	Transformation Programme	150		75	75			
	Corporate Policy Making	Efficiency Challenge Programme (RIEP)		3	3				
	Corporate Policy Making	LLPG staffing	22	46	42	16			
	Corporate Policy Making	LLPG staffing HRA Contribution	(5)	(10)	(9)	(4)			
	Corporate Policy Making	Restructure - Severance Pay	48		53				
	Total Chief Executive		215	39	164	87	0	0	0
Communitites	Grants to Voluntary Orgs	Furniture Exchange Scheme	20		20				
	Grants to Voluntary Orgs	VAEF transport scheme	32		32				
	Safer Communities	Analysts post	14		16	27			
	Safer Communities	Contributions to Analysts post			(31)				
	Safeguarding	Safeguarding audit	44		42	47			
	Safeguarding	Rechargeable to HRA			(21)	(27)			
	Homelessness	Legal Fees			52	20	20	20	
	Housing General Fund	Landlord Accreditation Scheme			3	3			
	Housing General Fund	ECC re. Mobile Homes/Sites Improvements		2	2				
	Housing General Fund	Safe and Well Scheme		12	12				
	Housing General Fund	Energy Efficiency Works			4				
	Housing General Fund	Energy Efficiency Works - Hertsmere DC			(4)				
	Housing General Fund	Works in default			7	5			
	Housing General Fund	Works in default			(7)	(5)			
	Communities	Externally Funded Projects	137		184	153			
	Communities	Externally Funded Projects	(137)		(184)	(153)			
	Total Communitites		110	14	127	70	20	20	0

Directorate	Service	Description	Origin ^{ar} 2014/15 £000's		ج ^{وناچوں} 2014/15 £000's	£simar 2015/16 £000's	£stirn ^{at} 2016/17 £000's	Estinate 2017/18 £000's	£3imar 2018/19 £000's
Governance	Building Control Group	Salary saving re vacant posts (net of Consultants)	(89)		(64)	(57)			
	Building Control Group	Salary saving re vacant posts Ring Fenced Element	69		45	41			
	Development Management	Additional temporary staffing				25	25	25	
	Development Management	Document Scanning	55	9	33				
	Development Control	Additional Income			(120)				
	Development Control / Building Control	Consultants			(8)				
	Economic Development	Business Promotion & Support	10						
	Economic Development	Economic Development Strategy	30		25	5			
	Economic Development	Project Assistant		10					
	Economic Development	Tourism Task Force	25		10	15			
	Economic Development	Town Centres Support/Portas Funding	39	23	53	9			
	Elections	Combined Elections May 2014			(80)				
	Electoral Registration	Individual Registration Costs	53	5	77	49			
	Electoral Registration	Individual Registration Grant	(53)		(72)	(49)			
	Estates & Valuation	Additional Staff Surveyor	33						
	Estates & Valuation	Council Asset Rationalisation	130	9	255	278			
	Legal	Fees & Charges			(15)				
	Governance	Severance	46		47				
	Governance Policy	Temporary Assistant Director Post (Economic Development)	69		19				
	Land and Property	Reduced Rental Income Brooker Road		10	16				
	Land and Property	Rental Income Shops			(58)				
	Local Land Charges	Removal of Personal Search charges(Claims) (LLC Amendment Rules 2010)	88	(88)					
	Local Land Charges	Additional Income			(20)	(20)			
	Planning Appeals	Contingency for Appeals		46	11	35			
	Planning Appeals	Professional Fees			(6)				
	Planning Services	Technical Assistant - Conservation	7			10	15		
	Public Conveniences	Relocation of Superloo		21	21				
	Public Relations & Information	Website Officer	11						
	Public Relations & Information	Uttlesford PR support			(14)				
	Town Centre Regeneration	Waltham Abbey Regeneration Projects		45		45			
	Total Governance		523	90	155	386	40	25	0

Directorate	Service	Description	Origin ^a 2014/15 £000's	2014/15 £000's	جو ^{يان} ة 2014/15 £000's	£3timate 2015/16 £000's	£stimate 2016/17 £000's	£stimate 2017/18 £000's	£ ^{stim} ate 2018/19 £000's
Neighbourhoods	Food Safety	Inspections	4	1	2	3			
	Inspection of Workplaces Inspection of Workplaces	Expenditure of government grant Awarded Prosecution Costs - Queensthorpe		15	15				
	•	Restructure - Severance Pay	66		(5) 66				
	Neighbourhoods Licensing	Additional Staff Premises Licences	66 4		4	4			
	Forward Planning	Maternity Cover	13	2	15	4			
	Countrycare	Conservation staffing	13	2	7	7			
	Local Strategic Partnership	Food Task Force	30		30	,			
	Forward Planning	Local Plan	321	103	230	250	280		
	Forward Planning	Neighbourhood Planning	321	5	10	250	200		
	Forward Planning	Neighbourhood Planning Grant		5	(5)				
	Contaminated Land & Water Quality	Contaminated land investigations	25		(5)	64			
	Off Street Parking	Payment to NEPP for Redundancies	20		31	04			
	Off Street Parking	Reduction in PCN income			40				
	Off Street Parking	Traffic orders and information boards			-10	15			
	Leisure Management	Lesiure Management Contract (Loughton)				46			
	Leisure Management	Lesiure Management Contract (Loughton)			(23)	(23)			
	Leisure Management	Abortive feasibility costs re Waltham Abbey Pool			27	(20)			
	Leisure Management	Equipment/Signage		3	3				
	NWA Strategy Action Plan	NWA Consultancy exercise		20	20				
	North Weald Airfield	Safety of Bund	3	2	5	3			
	North Weald Airfield	Loss of Income - Hangar 5	4		4				
	Countrycare	BRIE - SLA	4		4	4	4	4	
	Countrycare	Protected species/habitat related consultation	9	1	10	10			
	Parks & Grounds	Roding Valley Lake - Disabled Projects		5	5				
	Parks & Grounds	Roding Valley Lake - Disabled Projects			(5)				
	Parks & Grounds	Open Spaces - Tree Planting			10				
	Parks & Grounds	Open Spaces - Tree Planting			(10)				
	Parks & Grounds	Survey of River Roding errosion				15			
	Street Cleansing	Surplus on recycling of street cleansing arisings	(18)						
	Waste Management	Waste contract procurement consultants	40	(27)	13				
	Waste Management	Wheeled bin replacements		1					
	Waste Management	Publicity		10	10				
	Abandoned Vehicles	Abandoned vehicles contract	4						
	Waste Management	Waste Contract Mobilisation			5				
	Total Neighbourhoods		509	141	518	398	284	4	0

Resources Accounts Payable Implementation of E-Invoicing 7 4 3 Council Tax Collection Temporary Additional Staffing 49 119 190 190 Council Tax Collection Technical Agreement Contributions (157) (127) (197) (190) Council Tax Collection Collection Investment (47) (47) (47) Council Tax Collection Council Tax Support Expenditure 47 14 20 32 Council Tax Collection Local Council Tax New Burdens Grant (79) Council Tax Collection Local Council Tax New Burdens Expenditure 15 Housing Benefits Local Council Tax Support 57 Housing Benefits Data Sharing Programme 57 To To	Estinat 17/18 2018/19 100's £000's
Council Tax Collection Technical Agreement Contributions (157) (127) (197) (190) Council Tax Collection Collection Investment (47) (47) (47) Council Tax Collection Local Council Tax Support Expenditure 47 14 20 32 Council Tax Collection Local Council Tax New Burdens Grant (79) Council Tax Collection Local Council Tax New Burdens Expenditure 79 Housing Benefits Local Council Tax Support 515 Housing Benefits Hardship Fund (5) (5) (5)	
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Council Tax Collection Local Council Tax Support Expenditure 47 14 20 32 Council Tax Collection Local Council Tax New Burdens Grant (79) Council Tax Collection Local Council Tax New Burdens Expenditure 79 Housing Benefits Local Council Tax Support 15 Housing Benefits Hardship Fund (5) (5) (5)	(190)
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Housing Benefits Local Council Tax Support 15 Housing Benefits Hardship Fund (5) (5) (5)	
Housing Benefits Hardship Fund (5) (5) (5)	
Housing Renafits Data Sharing Programme 7 7	
Housing Benefits Transitional Funding 31 31	
Housing Benefits Welfare Reform Expenditure 37 5 37 24	
Housing Benefits Welfare Reform Grant (24)	
Housing Benefits Overpayments (150)	
Council Tax Benefits Clawback of benefit previously granted (80) (35)	
Civic Offices Out of Hours Service - Severance Payments 32 7 24	
Civic Offices Committee Room Tables 10 10	
Civic Offices NNDR re-assessment 25	
Civic Offices Vending machine rentals saving (5) Non-HPA Puilding Maintenance Programme 400 77 450 400 200 200 200 200 200 200 200 200 20	00
Non HRA Building Maintenance Planned Building Maintenance Programme 199 77 153 129 30	66
Procurement Subscription saving/Hub rebate (18)	
Non Distributable Costs Emergency Premises Works 2 18	
Total Resources 196 132 (129) 138 109	66 0
Total Service Specific District Development Fund 1,553 416 835 1,079 453	115 0
Lost Investment Interest 151 191 115 78	78
Council Tax Freeze (80) (83) (83)	
Right to Challenge Expenditure 13	
New Homes Bonus (10)	
Revenue Contributions to Capital Records Scanner 26	
Revenue Contributions to Capital Enveloping Machine/Franking Machine 40 12	
Revenue Contributions to Capital Langston Road Development 147 147	
NDR Income Reduction due to appeals 250	
Pensions Deficit Payments (24) (24) Parish Council's Support Grants 6	
Parish Council's Support Grants 6	
Total District Development Fund 1,863 563 1,122 1,129 531	193 0